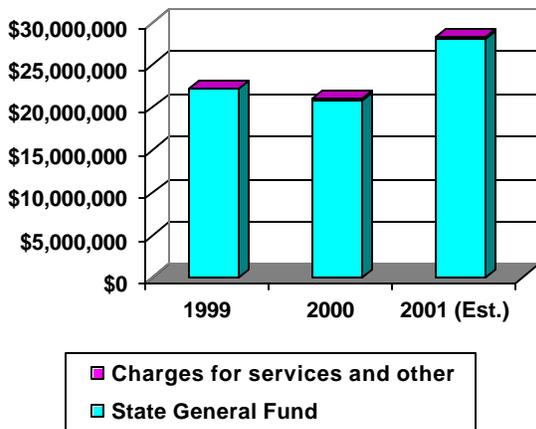


Program Fact Sheet

Arizona Department of Corrections Private Prisons

Services: Private Prisons is one of the five subprograms under the Prison Operations Program at the Arizona Department of Corrections. Its mission is to develop private prison contracts and provide oversight to monitor their safe, secure, and cost-effective operation. Private Prisons manages private prison contracts, including the conceptual development, proposal evaluation, contract negotiations, and contract maintenance functions, such as approving payments and clearance of contractor personnel.

Program Revenue: \$28.3 million
(fiscal year 2001 estimate)



Personnel: 15 full-time equivalent staff, including:

- 1 Deputy Warden
- 3 Associate Deputy Wardens
- 1 Captain
- 4 Clerical Support
- 6 Department on-site staff

Facilities: The Private Prisons subprogram operates out of the Department's building at 1601 W. Jefferson, Phoenix, AZ.

Equipment: In addition to basic office equipment, such as computers and printers, the Department has purchased the following items used by Private Prisons staff to carry out contract monitoring functions:

- 8 sedans
- 7 hand-held radios.

Program Goals and Performance Measures:

The Private Prisons subprogram has one goal:

To maintain effective monitoring of the private prisons through the prescribed evaluation schedule by Department staff.

To assess the goal, the program has five compliance-related input, output, and outcome performance measures, including the number of written instructions and data collection instruments reviewed for compliance, and the overall composite compliance score for the audited private prison facility.

Adequacy of Goals and Performance Measures:

The goal and performance measures for the Private Prisons subprogram appear to be appropriate for its mission. However, the Department's performance measures are designed to assess only procedural compliance. The Department should consider incorporating more substantial quality and outcome measures that are related to the Department's overall mission. These measures could address such areas as public safety and inmate education. For example, performance measures could include the number of escapes, or the number of inmates who completed General Education Diploma (GED) or substance abuse classes.